

On Sustainability metrics and measures

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A small, low-resolution thumbnail image of a table or document, likely related to sustainability metrics, positioned in the bottom left corner of the slide.

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I started around 2012 working on sustainability topics...

- First publication in 2013 about sustainable design decisions
- Moving after to sustainability metrics in software architecture (i.e. architecture decay) 2015-today → Systems endurance
- Sustainability in education, skills demanded: 2021-today
- Understand sustainability as a high-level cross-cutting quality attribute affecting the development of systems
- Without metrics and KPIs we cannot estimate how sustainable our systems are
- 11 papers + 1 special issue published since 2013

Sustainability dimensions

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- **Environmental sustainability:** Good set of metrics to estimate Green ICT/IT or sustainable ICT in various domains (e.g. climate, transportation, energy, etc)
- **Technical/Software sustainability:** A significant number of metrics to measure sustainable aspects of software systems (develop sustainable systems or use software to evaluate sustainability aspects). Lack of a global sustainability indicator
- **Social/Individual:** Less explored and hard to evaluate the impact of sustainability initiatives in society and individuals
- **Economic:** Cost factors evaluating sustainability actions

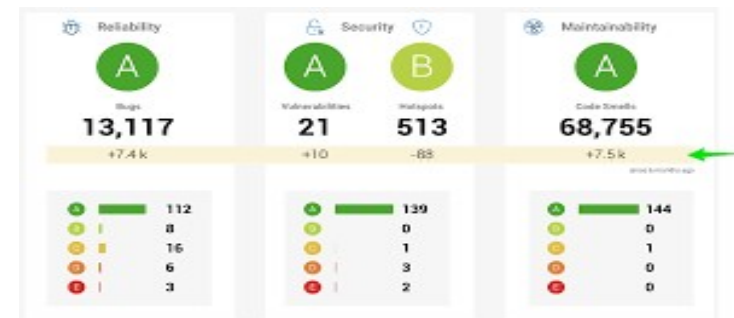


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Software sustainability metrics

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- More than 40 code metrics to evaluate different quality aspects of code bases
- Lack of a clear sustainability indicator (e.g. the case of maintainability) and how to combine existing metrics (e.g. complexity, coupling, instability, etc)
- Many software metrics related to estimate technical debt can be used
 - Time/Effort to pay the debt
 - Detection of quality loss
 - TD ratings assess on quality defects



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Software sustainability metrics

- Architecture metrics can help to evaluate sustainability from a different angle

#	Source	Abbr.	Name
Similarity of Purpose			
M7	Sarkar2007	CDM	Concept Domination Metric
M7	Sarkar2007	CCM	Concept Coherency Metric
M7	Sarkar2007	APIU	API Function Usage Index
M6	Sant'anna2007	CDAC	Concern Diffusion over Arch. Components
M11	Sethi2009	CS	Concern Scope
M11	Sethi2009	CO	Concern Overlap
Encapsulation			
M1	Briand1996	RCI	Ratio of Cohesive Interactions
M1	Briand1996	IC	Import Coupling
M1	Briand1996	EC	Export Coupling
M3	Mancoridis1998	MQ	Modularization Quality
M5	Martin2003	Ca	Afferent Couplings
M5	Martin2003	Ca	Efferent Couplings
M6	Sant'anna2007	CLIC	Comp.-level Interlacing Betw. Concerns
M6	Sant'anna2007	LCC	Lack of Concern-based Cohesion
M7	Sarkar2007	MII	Module Interaction Index
M7	Sarkar2007	NC	Non-API Function Closedness Index
M7	Sarkar2007	IDI	Implicit Dependency Index
M8	Sarkar2008	BCFI	Base class fragility index
M8	Sarkar2008	IC	Inheritance-based intermodule coupling
M8	Sarkar2008	NPII	Not-programming-to-interfaces Index
M8	Sarkar2008	AC	Association-induced coupling
M8	Sarkar2008	SAVI	State Access Violation Index
M10	Anan2009	IEAS	Entropy of an architectural slicing
M10	Anan2009	ASC	Architecture Slicing Cohesion
M11	Sethi2009	DV	Decision Volatility
Compliability, Extensibility, Testability			
M2	Lakos1996	CCD	Cumulative Component Dependency
M2	Lakos1996	ACD	Average Cumulative Comp. Dependency
M2	Lakos1996	NCCD	Normalized Cumulative Comp. Dependency
M4	Allen2001	COUM	Coupling of a module
M4	Allen2001	ICM	Intramodule coupling of a module
M4	Allen2001	COHM	Cohesion of a module
M5	Martin2003	A	Abstractness
M5	Martin2003	I	Instability
M5	Martin2003	DMS	Distance from the Main Sequence
M7	Sarkar2007	MISI	Module Interaction Stability Index
M7	Sarkar2007	NTDM	Normalized Testability Dependency Metric
M8	Sarkar2008	PPI	Plugin Pollution Index
M11	Sethi2009	CI	Change impact
M11	Sethi2009	IL	Independence Level
Acyclic Dependencies			
M5	Martin2003	PDC	Package Dependency Cycles
M7	Sarkar2007	Cyclic	Cyclic Dependencies Index
M7	Sarkar2007	LOI	Layer Organization Index
M9	Sangwan2008	XS	Excessive Structural Complexity
Size			
M7	Sarkar2007	MSBI	Module Size Boundness Index
M7	Sarkar2007	MSUI	Module Size Uniformity Index

ARCHITECTURAL SMELLS AND METRICS USED TO ESTIMATE ARCHITECTURE SUSTAINABILITY FOR MAINTENANCE AND EVOLUTION

Practice areas	Smells	Architecture Smells	Metrics	QAs impacted
Maintenance	Interface-Based	Ambiguous Interface	Module Interaction Index (MII), Attribute hiding factor (AHF)	Analyzability Understandability
		Unused Interface and Unused Brick	API Function Usage Index	Complexity
		Sloppy Delegation	API Function Usage Index	Modularity
		Brick Functionality Overload	API Function Usage Index	Changeability Modularity
	Change-Based	Lego Syndrome	API Function Usage Index	Modularity Reusability
		Duplicate Functionality	Clone detection techniques	Reusability Complexity
		Logical Coupling	Coupling between objects (CBO) Ratio of Cohesive Interactions (RCI)	Complexity Modifiability
	Concern-Based	Scattered parasitic functionality	Concern Diffusion over Architectural Components (CDAC) Component-level Interlacing Between Concerns (CIBC)	Modifiability Reusability
		Concern overload	Number Concerns per Component	Modularity Understandability
		Dependency cycle	Cyclic dependency metric	Understandability Changeability
Dependency-Based	Link Overload	API Function Usage Index	Changeability Modularity	
	Evolution	Architectural elements that change too often	Instability	Stability
High number of elements impacted by a change		Ripple Effect algorithms	Evolvability	
Dependencies between components		Ratio of Cohesive Interactions (RCI), Modularization Quality (MQ)	Modularity	
Bi-directional relationships between components		Bi-directional Component Coupling (BDCC)	Complexity	
Transversal to different practice areas	Any Architectural smell	Architectural Smell Density (ASD) Architectural Smell Coverage (ASC)	Cost	

Environment sustainability indicators

- There are **plenty of metrics to estimate the green aspects of systems**
- Several domains can benefit of estimating environmental sustainability and green ICT (e.g. waste and resource mgmt., transportation, energy, manufacturing, and many more)
- **We need to standardize these metrics** and its correct use provided by annual sustainability reports
- It is **key to define good KPIs** used by the metrics as indicators to be measure (e.g. context data, resource usage)
- Some rankings use environment indicators to rank most sustainable organizations



Environment sustainability indicators

- Annual sustainability reports from companies
- We studied 14 international companies using their sustainability reports and web sites as baseline
- Uncover metrics used, ESGs, SDGs, and sustainability dimensions covered

Table 4. Sustainability dimensions including ESG areas and sustainability goals addressed

Company	Sustainability dimensions	ESGs	SDGs
AuraQuantic	Environmental	N/A	9, 13 but poorly described
BABEL	Technical, Economic, Environmental	For an investment to be considered sustainable, it must meet certain ESG criteria which encompass, firstly, the environmental factor to take decisions according to how the activities of companies affect the environment	3, 5, 13 (diversity, human rights, health care, environment, responsible investment)
CGI	Environment (energy, waste, biodiversity), Social (People and Communities)	ESG Report available at web pages	Directly impacting 3,4,5,10,12,13 and indirectly 8, 9, 11,17. Targets have been given but no clear indicators have been set
Digia	Planet (co2 emissions, circular economy, green IT and green coding activities), People (diversity/inclusion, life long learning) -	Environmental policy with clear targets and actions given in sustainability report	Sustainable digital value (9,10), Sustainable digital expertise (4,8), Sustainable digital life (5,8,13) - clear indicators set in sustainability report
FUJIFILM	Environmental, Economic	Report available at web pages	Provides a CSR management system focused on the following goals: 3, 8, 13, 15
Google	Environmental, economic	Report available at web pages	Lead the transition to a more sustainable future focused on the following sustainable goals: 6, 7, 8, 13, 15

Environment sustainability indicators: CGI example

- Reporting sustainability impact and coarse numbers
- Carbon-emission, e-waste, resources usage
- Impact of social dimension
- Develop future-ready skills

ESG targets, progress, and achievements*

	Environment	Social	Social	Governance
Targets	<p>GHG emissions reduction</p> <p>Net-zero emissions</p> <p>100% renewable electricity in all our data centers</p> <p>Set near-term science-based emissions reduction targets in line with SBTi criteria and recommendations within a maximum of 24 months.</p>	<p>Our people</p> <p>DE&I: Achieve the same level of gender diversity representation at the leadership levels as the company population as a whole by 2025</p>	<p>Our communities</p> <p>100% of business units to implement pro bono projects by 2026</p> <p>Reach twice as many participants for our education and mentoring programs as CGI Partners by 2023</p>	<p>Board diversity</p> <p>30%: maintain target for women Board of Directors</p> <p>Supply chain</p> <p>70% of most significant suppliers⁽¹⁾ assessed on environmental and social criteria by 2025</p>
Progress and achievements	<p>38.0% ↗ reduction of CO₂e⁽²⁾ emissions from 2019⁽³⁾</p> <p>46.9% in 2022</p> <p>99.5%⁽⁴⁾ ↕ renewable electricity in all our data centers by calendar year end 2023</p> <p>76.8% in 2022</p> <p>43.7% ↗ of total energy from renewable sources</p> <p>35.6% in 2022</p>	<p>28.6% ↗ women in leadership⁽⁵⁾</p> <p>27.5% in 2022</p> <p>44.4% ↗ of SBU Presidents are women</p> <p>33.3% in 2022</p> <p>35.3% ↗ women CGI Partners overall</p> <p>34.2% in 2022</p>	<p>47% of our business units implemented pro bono projects⁽⁶⁾</p> <p>~204,500⁽⁷⁾ ↕ Participants in our education and mentoring programs, representing 2.2 times the number of our CGI Partners</p> <p>~502,000 in 2022</p> <p>89,837 ↗ hours of participation in pro bono and volunteering activities</p> <p>45,019 in 2022</p>	<p>40%⁽⁸⁾ ↕ of women on the Board of Directors</p> <p>31.3% in 2022</p> <p>15⁽⁹⁾ members of the Board of Directors living in 4 countries, multilingual, representing expertise in more than 12 vertical markets / submarkets</p> <p>65% ↗ of most significant suppliers assessed on environmental and social criteria</p> <p>58% in 2022</p>

GREENHOUSE GAS EMISSIONS BY SOURCES	METRIC TONS OF CO ₂ e				
Travel ⁽²⁾	53,991	31,396	13,117	25,088	38,546
Offices	35,342	27,344	25,432	23,637	20,606
Data centers	8,941	7,526	5,235	3,434	1,734 ⁽³⁾

Environment sustainability indicators

- Some metrics are quite easy to compute
- No high-level metrics to indicate how sustainable companies and public organizations are that can be compared in a fair way
- KPIs is the base of these metrics but also the ESG/SDG goals each organization want to achieve
- Each country demands different sustainability achievements

Achieve net-zero emissions across all of our operations and value chain by 2030					
Net-zero carbon	Carbon reduction	Reduce 50% of our combined Scope 1, 2 (market-based), and 3 absolute emissions (versus our 2019 baseline) before 2030	tCO ₂ e emissions	N/A	10.2 million ¹¹
	Carbon-free energy	Run on 24/7 carbon-free energy on every grid where we operate by 2030	% carbon-free energy	66%	64% ¹²
Maximize the reuse of finite resources across our operations, products, and supply chains					
Circular economy	Data centers	Achieve Zero Waste to Landfill for our global data center operations	% of data centers at Zero Waste to Landfill	30%	38%
	Offices	Divert all food waste from landfill by 2025	% food waste diverted	N/A	85%
	Consumer hardware	Use recycled or renewable material in at least 50% of plastic used across our consumer hardware product portfolio by 2025	% recycled/renewable material	36%	41%



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- **Google carbon footprint calculator**
 - Track emissions of cloud projects
 - Location-based emissions
 - Measure and reduce IT carbon emissions
 - Gross carbon emission by project

Automated Carbon Emission Calculation for Financial Transactions

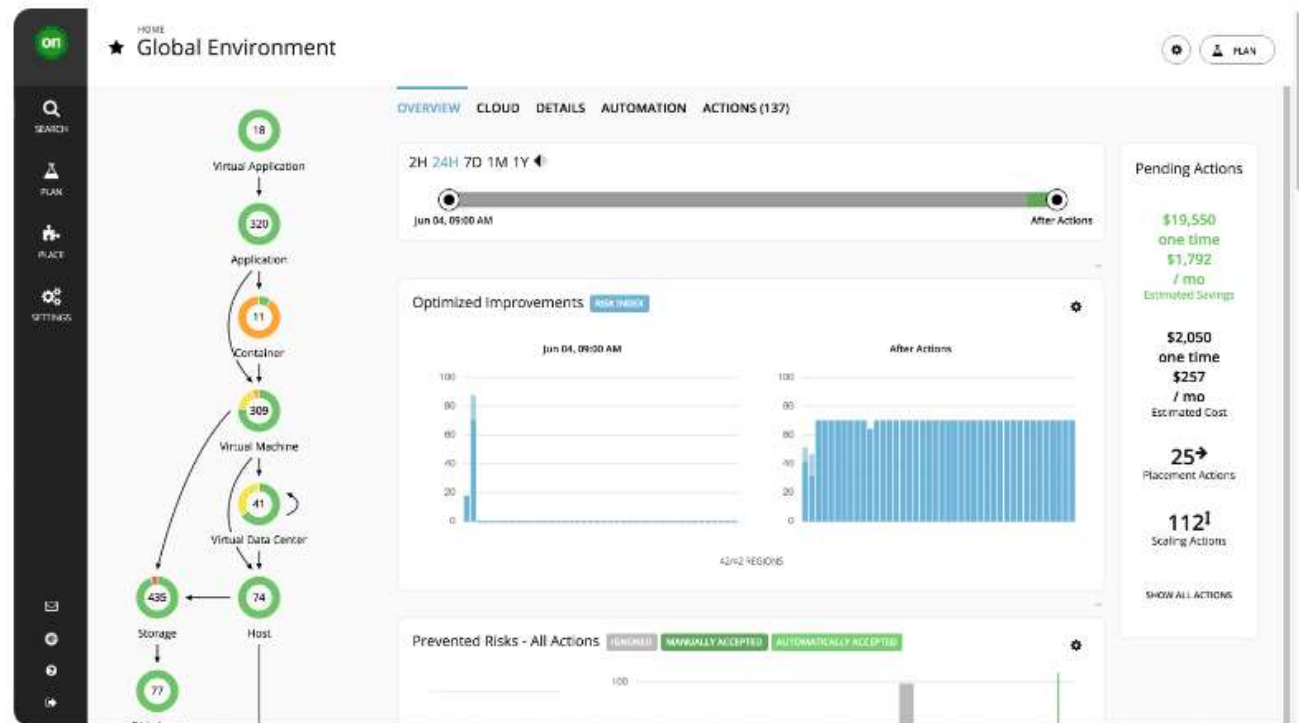
Input provided by the Platform				Output calculated by Climatiq	
MCC Code	Country	Spend	Currency	Emissions (in kg CO2e)	Category
3100	Austria	300	eur	331,26	Air transport se
3100	Switzerland	300	eur	207,63	Air transport se
5542	Finland	1000	aud	104,99	Retail trade of r
3100	Belgium	300	eur	267,87	Air transport se
3100	Germany	500	eur	381,70	Air transport se
5542	Bulgaria	200	usd	115,68	Retail trade of r
3299	United States of Ameri	333	usd	304,79	Air transport se
5996	France	10000	eur	1.881,00	Furniture/other
5462	Germany	5	eur	2,27	Food products (
3039	France	100	eur	127,05	Air transport se

<https://cloud.google.com/carbon-footprint?hl=en>

Tools

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- **IBM's Turbonomic sustainability IT**
 - Sustainability in data centers
 - Optimize carbon footprint
 - Understand the current usage of IT operations
 - GPU optimization



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- (i) How to combine code and architecture quality indicators to provide a good sustainability estimation
- (ii) Too many metrics to estimate environmental sustainability
 - (i) Are these metrics applied correctly?
 - (ii) Do companies tell the true in their sustainability reports
 - (iii) Are metrics standardized?
- (iii) How environmental/technical sustainability metrics can be used to evaluate other sustainability dimensions
- (iv) Tools available? Which ones?
- (v) Use of energy-efficient programming languages (e.g. Rust)

Thank you
for listening



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